

Approach (Strategy) of the Project realization	Data collection	Concept	Tender for General Contractor		Basic design stage	Tender for General Contractor		Detail design stage	Tender for General Contractor		Supply and installation of main process equipment		Construction	Construction supervision and Commission			
			Concept Tender package	Tender development		Basic design Tender package	Tender development		Detail design tender package	Tender development	Delivery and installation supervision	Construction installation		Author supervision	Construction Control	As-built documentation	Commission
EPC Turn Key	Client	FEED contractor - licensor	Client	EPC Turn Key contractor		EPC Turn Key contractor		EPC Turn Key contractor		EPC Turn Key contractor		EPC Turn Key contractor					
Design-and-Build	Client	FEED contractor	Client	Design-and-Build Contractor (TI 2 & 3 - exception.)								Client	Client (control)				
Design-Bid-Build + GD	Client	FEED contractor	General Designer		Client	Design-Bid-Build Contractor (TI 3 -exception.)					Client	Client (control) + GD					
EPCM + Design-Bid-Build	EPCM contractor (approx 1: excl.Author supervision)				Client (decision)	Design-Bid-Build Contractor (TI 3 N/A)					EPCM contractor						
	EPCM contractor (variant 2: incl.Author supervision)				Client (decision)	Design-Bid-Build Contractor (TI 3 N/A)					EPCM contractor						
EPCM + GC	EPCM contractor				Client (decision)	ES - Licensor	General (Construction) Contractor			EPCM contractor							
	EPCM contractor				EPCM	General (Construction) Contractor			EPCM contractor								
EPCS (Engineering, Procurement and Construction Supervision)	EPCS contractor				Client (decision)	ES - Licensor	General (Construction) Contractor			EPCS	General (Construction) Contractor						
	EPCS contractor				EPCS	General (Construction) Contractor			EPCS								
ES (Equipment Supply)						ES - Licensor											
EP (Engineering and Procurement)	Client	EP				Client (decision)	Client			EP	Client						
	Client	EP					General (Construction) Contractor			General (Construction) Contractor							
EC (Engineering and Consulting)	Client	EC				Client (decision)			EC	Client (decision)							
PCM (Project and Construction Management)	PCM	Client										PCM					
PMC (Project Management Contract/Consulting)	PMC	Client	PMC	Client	PMC	Client	PMC	Client					PMC				
PM (Program Management)	PMC + other project member (FEED and EPC, or D&B, or D&B, or ES and GC)																